



Agenda

Meeting: **Overview and Scrutiny Committee**
Date: **16 April 2019**
Time: **7.00 pm**
Place: **Council Chamber - Civic Centre, Folkestone**

To: **All members of the Overview and Scrutiny Committee**

The committee will consider the matters, listed below, at the date, time and place shown above. The meeting will be open to the press and public.

Members of the committee, who wish to have information on any matter arising on the agenda, which is not fully covered in these papers, are requested to give notice, prior to the meeting, to the Chairman or appropriate officer.

This meeting will be webcast live to the council's website at <https://folkestone-hythe.public-i.tv/core/portal/home>. Although unlikely, no guarantee can be made that Members of the public in attendance will not appear in the webcast footage. It is therefore recommended that anyone with an objection to being filmed does not enter the council chamber.

1. **Apologies for Absence**
2. **Declarations of Interest**

Members of the committee should declare any interests which fall under the following categories*:

- a) disclosable pecuniary interests (DPI);
- b) other significant interests (OSI);
- c) voluntary announcements of other interests.

3. **Minutes (Pages 5 - 12)**

To consider and approve, as a correct record, the minutes of the meetings held on 7 March 2019 and 12 March 2019.

Queries about the agenda? Need a different format?

Contact Kate Clark – Tel: 01303 853267
Email: committee@folkestone-hythe.gov.uk or download from our website
www.folkestone-hythe.gov.uk

4. Call-in Report - Reconsideration of Decision 18/076 (Pages 13 - 18)

On 7 March 2019 the Overview and Scrutiny Committee considered the call – in of decision number 18/076 relating to the informal consultation on proposals to extend controlled parking zones F& G.

The cabinet member was asked to reconsider the decisions made taking into account the recommendations of the Overview and Scrutiny Committee. Report OS18/04 provides the outcome and actions to be taken.

5. Annual Scrutiny Programme 2019/20 (Pages 19 - 28)

Report OS/18/05 presents recommendations for the work programme for the Overview and Scrutiny Committee for 2019/20.

6. Domestic Bins and Container Charges (Pages 29 - 34)

The Council's discretionary fees and charges policy was amended starting in April 2017 that the replacement of refuse (residual) bins would be charged in all circumstances. Prior to this the replacement of residual bins had been provided free of charge if lost or damaged on collection day. The purpose of this change was to control spiralling costs. The Council continues to replace recycling bins and containers free of charge to residents if lost or damaged on the collection day.

7. Kent Joint Municipal Waste Management Strategy (Pages 35 - 60)

The 13 Kent Councils working together through the Kent Resource Partnership (KRP) adopted the first Kent Joint Municipal Waste Management Strategy (KJMWMS) in 2007. The strategy was refreshed and adopted in 2012 and the KRP has been working over the past year to update the strategy further, report C/18/59 seeks Cabinet agreement to adopt the refreshed KJMWMS objectives and policies. This is a common report being considered by each of the Kent authorities.

*Explanations as to different levels of interest

(a) A member with a disclosable pecuniary interest (DPI) must declare the nature as well as the existence of any such interest and the agenda item(s) to which it relates must be stated. A member who declares a DPI in relation to any item must leave the meeting for that item (unless a relevant dispensation has been granted).

(b) A member with an other significant interest (OSI) under the local code of conduct relating to items on this agenda must declare the nature as well as the existence of any such interest and the agenda item(s) to which it relates must be stated. A member who declares an OSI in relation to any item will need to remove him/herself to the public gallery before the debate and not vote on that item (unless a relevant dispensation has been granted). However, prior to leaving, the member may address the meeting in the same way that a member of the public may do so.

(c) Members may make voluntary announcements of other interests which are not required to be disclosed under (a) and (b). These are announcements made for transparency reasons alone, such as:

- membership of outside bodies that have made representations on agenda items, or
- where a member knows a person involved, but does not have a close association with that person, or
- where an item would affect the well-being of a member, relative, close associate, employer, etc. but not his/her financial position.

Voluntary announcements do not prevent the member from participating or voting on the relevant item

Minutes

Overview and Scrutiny Committee

Held at:	Council Chamber - Civic Centre, Folkestone
Date	Thursday, 7 March 2019
Present	Councillors Miss Susan Carey, Peter Gane (Chairman), Clive Goddard, Mrs Claire Jeffrey, Mrs Mary Lawes, Michael Lyons, Ian Meyers and Mrs Rodica Wheeler
Apologies for Absence	Councillor Russell Tillson
Officers Present:	Andy Blaszkowicz (Assistant Director), Kate Clark (Committee Services Officer), Fred Miller (Transportation Manager) and Jemma West (Senior Committee Services Officer)
Others Present:	Councillor Mrs Ann Berry

173. **Declarations of Interest**

There were no declarations of interest.

174. **Call-in of Decision number 18/076 - Informal Consultation on Proposals to Extend controlled parking zones F & G**

To consider a call-in of the decision made by the Cabinet Member, Councillor Mrs Ann Berry, on 19 February 2019 in respect of report number C/18/76.

The Chairman reminded members that any recommendation made must adhere to one of the conclusions set out in the Constitution Part 7.3 and, if applicable, must set out their reasoning for consideration. He pointed out that the informal consultation completed precedes a statutory consultation.

Councillor Mrs Ann Berry, Cabinet Member for Transport and Commercial, read out the following statement:

Following the informal consultation for the introduction of a controlled parking extension to zones F and G officers compiled a report with results which were analysed.

Zone G extension received overwhelming support with the exception of Harbour Way which has been excluded from the proposed formal consultation.

Support for the Zone F extension varied across the proposed scheme. There was limited support for the scheme east of, and including Blackbull Road, therefore I decided to remove these roads from the proposed formal consultation.

Results for all roads to the west of Blackbull Road were more positive in favour of progressing to the formal consultation with 53% in favour whilst 39% not in favour. Two roads, namely Walton Road and Garden Road were indeterminate in the results but due to the number of complaints received by officers, a petition for Walton Road and our knowledge of displacement parking I decided to include these roads. I decided to progress with the formal consultation for all roads to the west of Blackbull Road excluding Bonsor Road, Edward Road and Albert Road where residents were not in favour of the proposed scheme.

Councillor Mrs Berry then handed over to officers for their presentation.

Mr Frederick Miller, Transportation Manager, explained, through a presentation, the informal consultation for the proposed Controlled Parking Zone extensions F and G. The presentation is attached to these minutes.

Members made the following comments:

- The informal consultation was taken without Councillors prior knowledge. It was confirmed that this was an oversight and that ward councillors would be consulted in future.
- It was felt that response rates to the informal consultation were too low, however the results did show typical response rates received.
- The informal consultation timeline needed to be longer to achieve a higher response rate.
- Mundella School, Blackbull Road, was a concern as staff parking would be severely restricted. It was advised that the east side of Blackbull Road would provide adequate parking.
- Affordability of permits as Zone G extension impacts on a deprived area.
- Parking problems increase outside the zones timing restrictions.

Proposed by Councillor Claire Jeffrey
Seconded by Councillor Clive Goddard and

RESOLVED:

That the matter should be referred back to the decision-taker for reconsideration of Controlled Parking Zone F and G* extensions informal consultation with a request for door to door feedback.

(Voting: For 8, Against 0, Abstentions 0)

*The Chairman, on noting that Controlled Parking Zone G extension was to be included, accepted a proposal of this from Councillor Mrs Mary Lawes, seconded by himself, whereupon a unanimous vote to include Zone G extension into the resolution was noted.

Overview and Scrutiny Committee

Held at: Council Chamber - Civic Centre, Folkestone

Date: Tuesday, 12 March 2019

Present: Councillors Miss Susan Carey, Peter Gane (Chairman), Clive Goddard, Ms Janet Holben (Vice-Chair), Mrs Claire Jeffrey, Mrs Mary Lawes, Michael Lyons, Ian Meyers, Russell Tillson and Mrs Rodica Wheeler

Apologies for Absence

Officers Present: Kate Clark (Committee Services Officer), Gavin Edwards (Policy and Improvements Officer), Leigh Hall (Group Accountant), Adrian Hammond (Housing Strategy Manager), Mrs Jess Harman (Community Projects Manager), Amandeep Khroud (Assistant Director), Jyotsna Leney (Community Services Manager), Sue Lewis (Committee Services Officer), Tim Madden (Corporate Director - Customer, Support and Specialist Services), Sarah Robson (Assistant Director) and Charlotte Spendley (Assistant Director)

Others Present: Councillor Alan Ewart-James, Cabinet Member for Housing

175. **Declarations of Interest**

There were no declarations of interest.

176. **Minutes**

The minutes of the meetings held on 12 and 19 February 2019 were submitted, approved and signed by the Chairman.

177. **Annual Report of Overview and Scrutiny 2018/19**

Report OS/18/03 set out the work that the Overview and Scrutiny Committee have completed during 2018/2019. This involved the identification of items from the pre-decision scrutiny and monitoring financial and performance monitoring information. The committee also developed their relationships with partners and contributed to the

preparation of responses to consultations on various local matters for consideration by the Cabinet.

Amandeep Khroud, Assistant Director - Governance, Law & Regulatory Services introduced the report and informed members that the report will be taken to the Annual Council meeting in May for approval.

Members raised the following issues to be addressed:

- Domestic Bins – confirmation of when this report will come to Committee was sought.
- Fly tipping – this was not shown as part of the annual scrutiny programme, therefore clarification will be sought from the relevant officers.
- Play Strategy – this is shown as part of the annual scrutiny programme but, as yet, has not been presented to Committee. Clarification as to when this will happen will be provided to members once the relevant officers have been spoken to.

Proposed by Councillor Clive Goddard
Seconded by Councillor Mrs Claire Jeffrey and

Resolved: To receive and note report OS/18/03.

(Voting: For 9; Against 0; Abstentions 1)

178. Quarter 3 Performance Report 2018/19

Report C/18/80 provided an update on the Council's performance for the third quarter of 2018/19, covering 1 October 2018 to 31 December 2018. The report enables the Council to assess progress against the approved key performance indicators for each service area.

Key Performance Indicators (KPIs) will be monitored during 2018/19 and reported to CLT and members quarterly.

Gavin Edwards, Policy and Improvements Officer presented the report informing members that 2 further indicators have been added and these are shown at 1.4 in the report.

Members noted the following:

Review of Performance Indicators – this is currently being undertaken with a report being presented to Committee in the new financial year.

FOI requests – members asked for further information on numbers of FOI requests and this will be provided following the meeting.

KPI's – a definitive list of KPI's is provided at the end of the financial year but on request this will be provided to members as soon as officers have collated the information.

Progress report – members are keen to let residents know of the progress being made and asked that future reports include how the Council is performing against previous years.

Proposed by Councillor Michael Lyons
Seconded by Councillor Russell Tillson and

Resolved: To receive and note report C/18/80.

(Voting: For 10; Against 0; Abstentions 0)

179. General Fund Revenue Budget Monitoring 2018/19 (3rd quarter)

Report C/18/83 provided a projection of the end of year financial position of the General Fund revenue budget, based on expenditure to the 31 December 2018.

Leigh Hall, Group Accountant presented the report to members with no additional information to report.

Clarification on how on-street parking monies is spent was sought and although this is included in the Annual Accounts statement published in May it was agreed officers would provide the latest figures to the Committee following the meeting.

Proposed by Councillor Clive Goddard
Seconded by Councillor Mrs Claire Jeffrey and

Resolved: To receive and note Report C/18/83.

(Voting: For 9; Against 0; Abstentions 1)

180. Housing Revenue Account Revenue and Capital Budget Monitoring 2018/19 (3rd quarter)

Report C/18/82 provided a projection of the end of year financial position for the Housing Revenue Account (HRA) revenue expenditure and HRA capital programme based on net expenditure to 31 December 2018.

Charlotte Spendley, Assistant Director - Finance, Customer & Support Services presented the report confirming that much of the current variance related to the profiling of the new build/acquisition programme

Proposed by Councillor Russell Tillson
Seconded by Councillor Michael Lyons and

Resolved: To receive and note Report C/18/82.

(Voting: For 9; Against 0; Abstentions 1)

181. Housing Revenue Account Business Plan Update 2019-2049

Report C/18/77 - The Council is required to produce a comprehensive Business Plan for its housing stock. The Business Plan is focused on improving the quality of the Council's landlord services and sets out the investment priorities for its existing Council stock. The document also provided details of the Council's new build and acquisition housing programme. In view of policy changes implemented by the Government in 2016, it was necessary to reduce the Council's target to deliver up to 300 homes over the next 10 years, to up to 200 homes over the next 10 years. Further Government Policy changes announced in late 2018 and the financial position within the HRA, mean that the Council is once again able to increase its delivery target for new builds and the updated Business Plan is based on delivering up to 300 homes. The report also provided an update on the number of homes delivered to date through the programme and also on the number of sites currently in the pipeline.

Adrian Hammond, Housing Strategy Manager presented the report highlighting that following Government Policy Changes the Council is once again able to increase its delivery target for new builds to 300, which was welcomed by members.

Members noted that the Council has in place a stock condition survey, which identifies a work and investment plan for maintaining existing housing stock. If members have any concerns about the condition of individual Council properties in the district that they would like to highlight, then these can be directed to Mr Hammond who will work with East Kent Housing to investigate the concerns.

It was agreed that Councillors have a responsibility to support the delivery of housing and can achieve this through planning applications that are presented to Council.

Mr Hammond informed members that it was too early to discuss the detailed delivery of affordable housing with regards to the Otterpool development/masterplan.

Proposed by Councillor Michael Lyons
Seconded by Councillor Clive Goddard and

Resolved: To receive and note report C/18/77.

(Voting: For 9; Against 0; Abstentions 1)

182. New Public Spaces Protection Order (PSPO) - Results of consultation

On 14 November 2018, Cabinet agreed to consult the public on a proposal to introduce a new Public Space Protection Order (PSPO) as the current one is due to expire on 19 June 2019. The creation of bespoke PSPOs provides officers and partners (Kent Police) an additional tool on top of existing powers and legislation to help tackle specific issues of antisocial behaviour affecting parts of the District. PSPOs were brought in as part of a Government commitment to put victims at the centre of approaches to tackling anti-social behaviour (ASB), focusing on the impact behaviour can have on both communities and individuals, particularly on the most vulnerable.

Report C/18/78 summarised the results of the public consultation which shows that there is public support for all seven measures. The report also provided an insight into the views of the public as well as the Government's recommended position when implementing PSPOs. Members are asked to approve the new PSPO measures outlined in section 3.

Jyotsna Leney, Community Services Manager presented the report to members informing them the mapping of relevant measures of the PSPO will include additional parts of the Marsh area following public consultation.

She highlighted the number of consultation responses received and work will now begin on the next stages of implementing the order.

Members asked a number of questions which were answered by both Ms Leney and Jess Harman, Community Projects Manager as follows:

- It is recognised that anti-social behaviour is a key priority for the District and that the implementation of bespoke measures through the new PSPO gives additional tools and powers to tackle antisocial behaviour.
- Clarification on rough sleeping – members noted that this is not targeting rough sleepers for whom additional interventions and support will be carried out, rather to address any antisocial behaviour which has a detrimental effect to the community. Councillor Meyers, in particular, was happy to hear this as it was a concern he had raised. Working protocols on the application of the PSPO will have a clear explanation of this.
- Antisocial behaviour – it was stressed that officers were tackling the antisocial behaviour associated with the activity ie not banning the activity itself eg drinking, where anyone having a peaceful picnic could drink but any one causing antisocial behaviour whilst drinking would be who the PSPO would target.
- Chuggers – clarification on the dictionary definition was given - “Charity Muggers”.
- Lydd – Councillor Goddard was pleased to see that Lydd was included and the extension to the areas New Romney Town Council asked for meant the Marsh had good coverage.
- Consultation – a request that all those who had responded as part of the public consultation be given feedback and where contact details have not

been provided, officers produce a public document that summarises all the results.

- Training/resources – members noted the partners on board and the training that staff would receive to enable them to take enforcement action but still stressed engagement and intervention was preferable.
- Communications – members noted that officers would work with the communication team to ensure that residents are informed of the intentions of the PSPO.

A review can take place at any time, indeed the first year is a test and learn phase and a review will be carried after 2 years as stated in the report however take place after a year but this is flexible as long as it is within the maximum 3 year duration.

Members received and noted the report with the amendment to recommendation b which should read as follows:

“To agree the 7 measures set out in section 3 to form the basis of a new PSPO for relevant parts of the District.”

Proposed by Councillor Clive Goddard
Seconded by Councillor Ms Susan Carey and

Resolved: To receive and note report C/18/78.

(Voting: For 10; Against 0; Abstentions 0)

This report will be made
public on 8 April 2019

Report Number: **OS/18/04**

To: Overview and Scrutiny Committee
Date: 16 April 2019
Status: Non- Key Decision
Responsible officer: Andy Blaszkowicz, Assistant Director -
Environment & Corporate Assets
Cabinet Member: Councillor Mrs Ann Berry, Cabinet Member for
Transport and Commercial

**SUBJECT: RECONSIDERATION OF DECISION No: 18/076 RELATING TO THE
INFORMAL CONSULTATION ON PROPOSALS TO EXTEND
CONTROLLED PARKING ZONES F & G**

SUMMARY: On 7 March 2019 the Overview and Scrutiny Committee considered the call – in of decision number 18/076 relating to the informal consultation on proposals to extend controlled parking zones F& G. The Cabinet Member, following the committee’s meeting, reconsidered the matter, this report sets out the Cabinet Member’s decision after reconsidering the matter.

RECOMMENDATIONS:

1. To receive and note report OS/18/04.
2. To note the decision of the Cabinet Member.

1. BACKGROUND

1.1 On 21 March 2019 the Cabinet Member for Transport and Commercial reconsidered her decision set out in decision number 18/076 (relating to the informal consultation on proposals to extend controlled parking zones F & G) following consideration of this committee's recommendations on the issue.

1.2 This committee, after considering the call – in, on 7 March 2019 recommended:-

That the matter should be referred back to the decision-taker for reconsideration of Controlled Parking Zone F and G extensions informal consultation with a request for door to door feedback.

2. DECISION OF THE CABINET MEMBER

2.1 In accordance with the constitution the cabinet member had two options namely:-

1. To reconfirm the decision, or
2. amend the decision in light of the comments from the committee

2.2 The cabinet member's decision is set out in decision notice 18 /086 appended (1). The reasons for the decision are shown in the notice.

3. RISK MANAGEMENT ISSUES

3.1 No perceived risks

4. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

4.1 Legal Officer's Comments (AK)

These are set out in report C/18/76 considered by the cabinet member on 11 February 2019

4.2 Finance Officer's Comments (RH)

These are set out in report C/18/76 considered by the cabinet member on 11 February 2019

4.3 Diversities and Equalities Implications

These are set out in report C/18/76 considered by the cabinet member on 11 February 2019.

5. CONTACT OFFICERS AND BACKGROUND DOCUMENTS

Councillors with any questions arising out of this report should contact the following officer prior to the meeting

Report Author, Jemma West, Senior Committee Services Officer
Telephone: 01303 853369
Email: jemma.west@folkestone-hythe.gov.uk

The following background documents have been relied upon in the preparation of this report:

None

Appendix:

Appendix 1 – decision notice 18/086

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DECISION NUMBER

18/086

Decision taken by: Councillor Mrs Ann Berry, Cabinet Member for Transport and Commercial

Subject: **RECONSIDERATION OF DECISION NO: 18/076
RELATING TO THE INFORMAL CONSULTATION ON
PROPOSALS TO EXTEND CONTROLLED PARKING
ZONES F & G.**

Key decision: No

Date decision taken: 21 March 2019

On the 7 March 2019 the Overview and Scrutiny Committee considered the call-in of decision number 18/076 relating to the informal consultation on proposals to extend controlled parking zones F and G.

DECISION:

1. That report C/18/86 be received and noted..
2. That the decisions set out in decision notice 18/076 be revised, taking into account the recommendations of the Overview and Scrutiny Committee, as follows:
 - (a) That the proposed actions for further informal consultation to take place in Garden Road and Walton Road be agreed.
 - (b) That following further informal consultation and subject to the results, the scheme will be subject to formal consultation with submission of the TRO (traffic regulation order).

Reasons for decision:

The Cabinet Member for Transport and Commercial was asked to reconsider the decisions made taking into account the recommendations of the Overview and Scrutiny Committee.

Alternative Options (if any)

None

Declarations or personal/prejudicial Interests:

None

Background Documents:

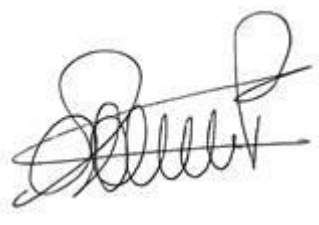
None

The decision set out above (as amended if applicable) was made by me and I confirm that I have no personal or prejudicial interest in the matter.

**Signed:****Date: 21 March 2019**

Councillor Mrs Ann Berry
Cabinet Member for Transport and Commercial

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Decision Called-in: Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Call-in	
Date of Review 21 March 2019	
Outcome of Call-in: Refer Back <input checked="" type="checkbox"/>	Refer to Council <input type="checkbox"/> Implement <input type="checkbox"/>
<p>The Cabinet Member has considered the recommendations of the Overview and Scrutiny Committee, and amended her decision.</p>	
Authorisation to Implement Decision:	
Date: 21 March 2019	Head of Paid Service/Director

This report will be made public on 8 April 2019



Report number: **OS/18/05**

To: Overview and Scrutiny Committee
Date: 16 April 2019
Status: Non- executive decision
Responsible Officer: Amandeep Khroud, Assistant Director – Governance, Law and Regulatory Services

SUBJECT: ANNUAL SCRUTINY WORK PROGRAMME 2019/20

SUMMARY: This report presents recommendations for the work programme for the overview and scrutiny committee for 2019/20.

REASONS FOR RECOMMENDATIONS:

The Committee is asked to agree the recommendations set out below in order to agree the annual scrutiny work programme for the Full Council's approval.

RECOMMENDATIONS:

1. To receive and note report OS/18/05.
2. To recommend to Council that the items numbered (5); (7); (9); (10) and (14) in appendix 1 to this report form the annual scrutiny work programme for 2019-20.

1. INTRODUCTION

- 1.1 The overview and scrutiny procedure rules require that the work programme of the committee be approved at the annual meeting of the council (the programme can be a rolling one) as the annual scrutiny programme. See rule 7.2 of the overview and scrutiny procedure rules.
- 1.2 The Committee needs to consider what work programme should be adopted as the annual scrutiny programme. This report sets out the recommendations of the Overview and Scrutiny Committee.
- 1.3 The Overview and Scrutiny Committee performs all scrutiny functions on behalf of the Council.
- 1.4 The terms of reference of the Overview and Scrutiny Committee are set out in Part 7 of the Constitution.
- 1.5 These rules apply to the Overview and Scrutiny Committee, and any subcommittees, with any necessary changes.

2. RECOMMENDATIONS OF THE OVERVIEW AND SCRUTINY COMMITTEE

- 2.1 In formulating the recommendations ideas were sought by:
 - advertisement on the website;
 - consulting with the town and parish councils;
 - canvassing the views of Councillors;
 - contacting Corporate and Assistant Directors
 - social media and press release.
- 2.2 In addition topics were also put forward in other ways, e.g. by committee or by referral from council.
- 2.3 The suggestions that have been received through the above process are shown in appendix 1. In addition the quarterly budget monitoring and performance reports will be considered by the Committee
- 2.4 It is for the committee to decide which items should be recommended to full council to be included in the annual scrutiny work programme. It is considered that whilst some of the suggestions have merit others for the reasons shown in the comments column should not be included in the work programme. Consequently only items (5); (7); (9); (10) and (14) are recommended for inclusion
- 2.5 As ever the existence of an annual scrutiny programme would not prevent the committee from looking at emerging issues as they arise.
- 2.5 The Committee will act as the Council's Crime and Disorder Committee and to meet for that purpose at least once a year.

3. RISK MANAGEMENT ISSUES

A summary of the perceived risks are as follows:

No perceived risks.

4. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

4.1 Legal officer's comments

There are no legal comments.

4.2 Finance officer's comments

Any financial implications arising from the overview and scrutiny work programme which is not covered by existing budgets will need to be considered within the council's medium term financial planning processes.

4.3 Diversities and equalities implications

There are no specific diversities and equalities Implications arising from this report.

5. CONTACT OFFICER AND BACKGROUND DOCUMENTS

Councillors with any questions arising out of this report should contact the following officer prior to the meeting:

Amandeep Khroud, Assistant Director – Governance, Law and Regulatory Services

Tel: 01303 853253

Email: amandeep.khroud@folkestone-hythe.gov.uk

Appendices:

Appendix 1: Suggestions for the Annual Scrutiny Work Programme 2019/20

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Overview and Scrutiny – Annual Scrutiny Programme 2019/20

Proposed Item	Summary	Proposer contact details	Assistant Director/Chief Officer	Are there any specific aspects of the issue you would like scrutiny to focus upon?	Expected Outcome	Officer Comments
1. Dog Fouling	Anti-social issue	Resident	Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services	How to reduce/deter/minimise it.	Local area wide campaign to deter. Fines to be issued.	It is a recommendation of Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services that this is a service delivery matter and therefore does not need to be formally reported to Overview & Scrutiny.
2. Princes Parade parking Scheme	Parking Scheme	Lesley Whybrow St Catharine Cliff Road Hythe Kent CT21 5XW 01303 269827 lesley.whybrow@yahoo.com	Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets	1. To look at the financial viability of the scheme. 2. To look at the impact on members of the public who used the beach before the charges were implemented. 3. To look at the displacement of parking to other roads in Hythe and Sandgate.	The parking charges have been very contentious and it is important that a review of the whole process is carried out in a public forum.	It is the opinion of Andy Blaszkowicz, Assistant Director - Environment & Corporate Assets that this matter is all in public domain and does not need to come forward and in respect of point 2 this again is not an item for Overview & Scrutiny.
3. Princes Parade Development	Princes Parade Development	Lesley Whybrow St Catharine Cliff Road Hythe Kent CT21 5XW 01303 269827 lesley.whybrow@yahoo.com	Andy Jarrett, Chief Strategic Development Officer	1. To look at the financial viability of the scheme. 2. To look at the feasibility of the scheme including the proposals for dealing with the surface water drainage. 3. To look at the risk register for the scheme. 4. To consider the alternative site for the new leisure centre at Nicholls Quarry	The proposed development is very contentious and represents a large financial risk for the Council. It is therefore important that a review of the whole scheme is carried out in a public forum.	It is the opinion of Andy Jarrett, Chief Strategic Development Officer that the issues being raised have been subject to scrutiny already. The cost and business case was considered by Cabinet on 13 February 2019 and the 12 February 2019 by the Overview & Scrutiny Committee.
4. Various Issues a) Cost of the local dump.	List of items as shown in column one	Angela Cross 3 Tennyson Place, Folkestone Kent CT19 6JW	Sarah Robson, Assistant Director - Strategy,		If not as part of the scrutiny programme then passed to the relevant department	It is of the opinion of Sarah Robson, Assistant Director - Strategy, Performance

Appendix 1

<p>b) Do something to help those with disabilities or elderly or vulnerable so they can feel part of the community.</p> <p>c) Sort out the dog fouling problem in the East Ward.</p> <p>d) Talk to your residents.</p> <p>e) Give more funding to community groups so more people can access them as they are a lifeline to some people.</p> <p>f) Set up funding to the town sprucer and team.</p>		angela.cross26@ntlworld.com	Performance and Communication			<p>and Communications that the issues raised will be dealt with by the Community Services Manager and not as part of the scrutiny programme. Information will be provided directly to advise on services provided.</p>
<p>5. Escalation of Fly-tipping in every ward in Folkestone</p>	<p>Lack of CCTV in known fly tipping hotspots – why? Veolia operatives out and about are supposed to notify their Manager if they come across flytipping when collecting Domestic Refuse. Is this done? How many residents are using illegal waste carriers? Council large item collections charges are now unaffordable for those without a car, living on low wages, what are they supposed to do?</p>	<p>Gillian White 01303 210544 51B The Old High Street CT20 1RN gillianwhite@gmail.com</p>	<p>Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services</p>	<p>All key areas listed. Where I live very few residents/tenants use the Report a Problem form to report flytipping. Evidence to fine people is impossible for the Environmental Officer to gather as flytippers don't leave their address on what they are dumping!! Without sufficient enforcement officers how are we to bring people to court or fine them on the spot.</p>	<p>Engage, Educate, Enforce – bring about the 3 E's. List of Registered waste carriers to be provided. Instead of tiny voluntary litter picks, organise one massive one involving EVERYONE as was done in 2005. This might wake up the public who after all are the offenders.</p>	<p>It is the recommendation of Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services that this item comes forward to Overview & Scrutiny.</p>
<p>6. Signage on beach/seawall areas to discourage feeding the gulls</p>	<p>Possibility of funding for this.</p>	<p>Mrs Patricia Green 6 Hind Close Dymchurch Kent TN29 0LG 01303 874896 greentricia246@aol.com</p>	<p>Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services</p>	<p>Dymchurch PC and Environmental Dept of FHDC are in favour but needs funding. The idea is to educate to discourage gull feeding at beach area.</p>	<p>Successful signage discourages feeding so we do not end up like Lyme Regis with aggressive gulls snatching food from people's hands, upsetting visitors.</p>	<p>It is the opinion of Amandeep Khroud, Assistant Director Governance, Law and Regulatory Services that this matter is dealt with directly by the Environmental</p>

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						Protection Team and not a matter for scrutiny.
7. Parking violations in and around New Romney need to be enforced	Parking on double yellow lines, on corners, on verges, on pavements, in Disabled Bays without Blue Badge, across dropped curbs, on zig zag lines – pedestrians are being put at risk especially young and elderly, and environment is being damaged	Paul Reynolds Tel:01797 214167 77 Rolfe Lane, New Romney, TN288JL paulreynolds487@msn.com	Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets	Lack of penalty notices - enforcement officers are not doing the job they are paid to do – they do not appear to go beyond the High St and the Pay & Display Car Parks	Enforcement Officers do their job properly resulting in a decline in parking violations	It is the recommendation of Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets that this item remain as part of the scrutiny programme.
8. Provide more Litter/Dog Waste Bins in and around New Romney	Outside of the land owned by New Romney Town Council there is a great shortage of bins. The area is popular with tourists, ramblers, cyclists let alone the increasing numbers of residents. We want to look after the environment in which we live but the authorities do not seem to care.	Paul Reynolds Tel:01797 214167 77 Rolfe Lane, New Romney, TN288JL paulreynolds487@msn.com	Andrew Rush, Corporate Contracts Manager	Locating bins in strategic places eg on Cockreed Lane by PROWs HM124 and HM211 so dog walkers can deposit waste there rather than in bushes or verges, on grass verge corner Ashford Rd and Rolfe Lane, by bench corner Cockreed Lane and St Marys Rd and many other places	Less litter and dog waste cluttering the environment	Andrew Rush, Corporate Contracts Manager informs that this is operational request at this stage and if anything else comes forward then we will review it, therefore this is not an item for scrutiny at this time.
9. How the profile of Tourism is promoted and managed and the requirement for additional resources for this purpose.	1. How the District promotes and manages tourism in the District currently 2. What additional internal resources can be allocated for this purpose to achieve improvement in promotion and management of tourism in the District	New Romney Town Council Tel: 01797 362348 townclerk@newromneytc.co.uk	Sarah Robson, Assistant Director - Strategy, Performance and Communication	1. How the District promotes and manages tourism in the District currently 2. What additional internal resources can be allocated for this purpose to achieve improvement in promotion and management of tourism in the District	The following “outcomes” may result from the District Council applying further resources to promoting and developing the tourism industry with the District: <ul style="list-style-type: none"> Increasing promotion and publicity of the will benefit the local economy Provide opportunities for promotion of the areas natural 	It is the opinion of Sarah Robson, Assistant Director - Strategy, Performance and Communication that this item remain as part of the scrutiny programme being addressed jointly by the Economic Development and Communications teams.

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					<div>and cultural heritage</div> <ul style="list-style-type: none">• Increase the number and range of job opportunities for local people• Attract investment – business and housing• Potential to reduce the negative impact of the decommissioning of Dungeness Power Station• Facilitate the implementation of the destination marketing plan that was commissioned but not adopted by the Council• Increase opportunities for investment in researching and implementing sustainable options to encourage and promote “green tourism” across the District• Local tourism is not limited to seasonal trade• Diversification of employment opportunities across the District• A magnet for attracting Government grants,	
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					<p>especially those earmarked for coastal locations</p> <ul style="list-style-type: none"> • Encourage and facilitate greater provision of recreational and sporting tourist attractions, with resulting benefits • An effective antidote to rural poverty 	
10. East Kent Housing	<p>Motion from Council – 13 March 19</p> <p>As you know we councillors get problems given to us from our ward about East Kent Housing mostly due to a poor complaints procedure or repairs.</p> <p>Is reform needed with East Kent Housing?</p>	Councillor Damon Robinson	Sarah Robson, Sarah Robson, Assistant Director - Strategy, Performance and Communication	That the issue of complaints relating to East Kent Housing be referred to the Overview and Scrutiny Committee.	Review at Overview and Scrutiny Committee	This item will be reviewed by the Overview and Scrutiny Committee following a Motion put to Council on 13 March 2019.
11. Parking issues arising from the development of garages for residential use.	Lack of parking resulting from the number of residential garages being turned into residential rooms.	<p>Lyminge Parish Council</p> <p>Telephone No: 07715221705</p> <p>Address: PO Box 1159, Canterbury, Kent CT1 9PR</p> <p>Email address: lymingepc@btinternet.com</p>	Llywelyn Lloyd, Chief Planning Officer	To consider if planning can give consideration to this issue and the wider effect it has for rural villages with limited on-street parking facilities.		It is the opinion of Llywelyn Lloyd, Chief Planning Officer that parking provision is covered by planning policy and does not form part of our considerations and therefore should not be reviewed at scrutiny.
12. Tree Planting in the town centre	Tree Planting	Helen Piggott, Flat B Glenlee, 33 Cheriton Gardens, Folkestone CT20 2AP		The appearance of the town centre (from Library up to Bus Station). The reduction of air pollution. Clean air strategy 2019. Free trees from the Woodland Trust.	To be reviewed by the Overview & Scrutiny Committee.	It is the opinion of Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets that this is an item for the Town Centre Management Team

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						and therefore not for an item for scrutiny.
The following 3 items have been carried forward from 2018/19						
13. Domestic Bins	Residents having to pay for replacement bins	Folkestone Town Council	Andrew Rush, Corporate Contracts Manager	Residents are being charged for replacement bins when they are broken by Veolia or stolen	No charge to residents	This item is to be reviewed at the Overview and Scrutiny Committee on 16 April 2019.
14. Play Strategy			Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets			This item will be reviewed by the Overview and Scrutiny Committee following approval of CLT later this year.
15. Lifeline			Andrew Blaszkowicz, Assistant Director - Environment & Corporate Assets			Lifeline has recently been restructured to allow a slightly more commercial approach and to incorporate Emergency Planning and business continuity. There is no need for this to be reviewed by the Overview and Scrutiny Committee as these have been resource and operational decisions.

This Report will be made public on 8 April 2019



Report Number: **OS/18/06**

To: Overview & Scrutiny Committee
Date: 16 April 2019
Status: Non Key
Head of service: Roger Walton, Head of Environmental Services
Cabinet Member: Cllr Stuart Peall, Cabinet Member for the Environment

SUBJECT: DOMESTIC BIN AND CONTAINER CHARGES

SUMMARY: The discretionary fees and charges policy changed in April 2017 in that the replacement of refuse (residual) bins would be charged in all circumstances. Prior to this the replacement of refuse bins had been provided free of charge if lost or damaged on collection day. The purpose of this change was to control the spiraling costs of replacements. The Council continues to replace recycling bins and containers free of charge to residents if lost or damaged on the collection day.

RECOMMENDATIONS:

To receive and note report OS/18/06.

1. BACKGROUND

- 1.1 The guidelines for the application of discretionary fees and charges for wheeled bins were originally approved by Cabinet on 19/12/12. The guidelines were further amended the following year on the 18/12/13 to provide greater clarity as to their application. The guidelines generally applied charges for the purchase and replacement of all size bins and waste containers other than household bins or containers lost or damaged as the result of the collection operation.
- 1.3 Changes in the guidelines were further approved in 16/11/16 with charging introduced for the replacement of refuse (residual bins) in all circumstances. These changes were applied from April 2017 and have operated for the past two years.
- 1.5 A scrutiny review was requested by Folkestone Town Council into the charging of replacement bins specifically when damaged or stolen, which was approved and added to the Annual Scrutiny Programme.

2. REFUSE BINS

- 2.1 The original stock of refuse bins was rolled out around 2000 and have been subject to wear and tear through age and use.
- 2.2 The guidelines approved by Cabinet in December 2013 set a clear policy that the replacement of all wheeled bins should be charged to the resident. This included replacements due to age wear and tear. An exception to this general rule was made for refuse or recycling bins considered lost or damaged due to the collection operation. In practice this was difficult to assess and was generally applied to any losses or damage arising that were reported to have occurred on the day of collection.
- 2.3 Due to the age of the bin stock the costs escalated; with a total sum of £121,212 spent in 2016/17. However, it was clear from the type of damage that a large number of the refuse bins replaced were breaking simply due to their age i.e. wear and tear.
- 2.5 The table below shows the costs paid for the replacement and delivery of all wheeled bins and containers and the income generated for the past four years.

	Wheeled Bin – Supply Costs	Wheeled Bin – Income Received
2018/19	£74,702	£74,506
2017/18	£86,374	£57,998
2016/17	£121,212	£65,152
2015/16	£86,135	£62,986

- 2.6 Changing the guidelines in 2017 has enabled the budget spend to remain controlled and has provided further clarity on when wheeled bins and containers attract a charge. In 2018, 192 refuse bins (180L size) were charged for replacement.
- 2.7 Any bin, that a resident can evidence was damaged on collection day by the contractor Veolia, will be investigated by Veolia directly. Where liability is agreed by them the refuse bin will be replaced and delivered free of charge. In 2018 this totaled 569 bins and containers of all types replaced free of charge.

3. RECYCLING BINS

- 3.1 Changing the guidelines has controlled the budget spend. This in turn has enabled recycling bins lost or damaged on collection day to continue to be replaced free of charge; this is not only beneficial to the environment but supports the Kent Joint Municipal Waste Management Strategy that was adopted by FHDC in 2007 'to achieve a recycling rate of 50% by 2020'.

- 3.2 In 2018, over 3000 recycling bins and containers were replaced free of charge to residents. The continued replacement of recycling bins and containers free of charge (when lost or damaged on collection day) has supported the increase in the Council's recycling rate.

Year	Recycling Rate
2018/19	47% (Est)
2017/18	45%
2016/17	42%
2015/16	43%

- 3.3 The Corporate Plan includes within '*Appearance Matters*' - *Prepare a new recycling, waste and street cleansing contract for the district*. This project is already in progress ahead of January 2021 when the current contract with Veolia ends. As part of the new recycling, waste and street cleansing project, we continue to review the guidelines and policies in place. In the meantime, the guidelines for discretionary charges for wheeled bins and containers remain unchanged.

4 LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

4.1 Legal Officer's Comments

There are no legal implications arising directly out of this report.

4.2 Finance Officer's Comments (RH)

No financial implications, as no changes proposed. Wheeled bin figures as per report.

4.3 Diversities and Equalities Implications

No implications.

5. CONTACT OFFICERS AND BACKGROUND DOCUMENTS

Councilors with any questions arising out of this report should contact the following officer prior to the meeting

Mandy Pile, Waste Services Manager
Telephone: 01304 872242
Email: mandy.pile@folkestone-hythe.gov.uk

The following background documents have been relied upon in the preparation of this report:

Appendices:

Appendix 1: Guidelines / Procedures for the application of Recycling and Waste discretionary Fees and Charges

Appendix 1:

Guidelines/ Procedures for the application of Recycling and Waste Discretionary Fees and Charges

Waste Collection Scheme

1. Folkestone & Hythe District Council provides kerbside collection services for dry-recyclables, kitchen waste, and residual waste and to subscribers only for garden waste.
2. The collection of waste and recyclable materials, their frequency, segregation and the containers used for collection are undertaken in accordance with the provisions of the Environmental Protection Act 1990: Sections 45 and 46.
3. In order to be collected by Folkestone & Hythe District Council, all wheeled bins and other containers used must comply with the Council's specifications, dimensions, and colour. Fully compliant wheeled bins will be supplied by the Council upon request and receipt of payment.
4. Containers provided on request by the Council include;
 - Mixed Recyclables (Glass/ Cans/ Plastic etc)
 - Purple lidded wheeled bin (Various sizes)
 - 55 litre purple box
 - Paper/ Card
 - 55 litre black box
 - Food Waste
 - 23 litre Kerbside caddy
 - 7 litre kitchen caddy
 - Residual Waste
 - Green lidded wheeled bin (Various sizes)
 - Garden Waste
 - 180 litre wheeled bin
5. All containers supplied remain the property of Folkestone & Hythe District Council and should remain with the property to which they were issued and not be removed when residents move house.

Replacement of Containers

6. The Council will charge for the replacement of all containers, other than recycling containers lost or damaged in the circumstances described in 7. Charges will be in accordance with the fees and charges schedule.
7. Recycling containers of the size 240 litre, 55 litre or 23 litre, which are in the ownership of the Council and are designed to be placed at the

kerbside, as part of the recycling collection service and which can be shown to be either damaged or lost as a result of collection operations will be replaced by the Council at no charge to the occupier.

Landlords and Management Agents

8. Folkestone & Hythe District Council will hold developers, landlords and managing agents, (as appropriate) responsible for the management and/or sale or letting of properties, to be responsible either directly or through a tenancy agreement, for the provision of containers for recycling and waste and to be charged in accordance with the fees and charges schedule.
9. Where a recycling or refuse container from a shared / multi occupied / communal site is lost or damaged, it will be the responsibility of the developer, landlord or managing agents (as appropriate) to arrange the replacement.

Other

10. Where customers are requesting the provision of a container for storage purposes only, containers will be supplied subject to payment of the requisite charge in accordance with the fees and charges schedule.
11. Folkestone & Hythe District Council's Head of Environmental Services shall have delegated authority to waive some of these charges in certain limited circumstances where it may be in the Authority's interests to do so. The cost of such waivers shall remain within budget, and shall take place within a framework established following consultation with the Cabinet Member for the Environment. The framework shall be communicated to customer contact staff through appropriate briefings.

November 2016

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This Draft Report will be made public on 8 April 2019



Report Number **C/18/59**

To: Cabinet
Date: 19 June 2019
Status: Non Key
Head of service: Roger Walton, Head of Environmental Services
Cabinet Member: Cllr Stuart Peall, Environment

SUBJECT: KENT JOINT MUNICIPAL WASTE MANAGEMENT STRATEGY REFRESH

SUMMARY: The 13 Kent Councils working together through the Kent Resource Partnership (KRP) adopted the first Kent Joint Municipal Waste Management Strategy (KJMWMS) in 2007. The strategy was refreshed and adopted in 2012 and the KRP has been working over the past year to update the strategy further, this report seeks Cabinet agreement to adopt the refreshed KJMWMS objectives and policies. This is a common report being considered by each of the Kent authorities.

REASONS FOR RECOMMENDATIONS:

The Kent Resource Partnership is a partnership between the 12 District Councils and the Kent County Council. District Councils collect discarded household materials in Kent and the County Council deal with what happens to it afterwards. Through the Kent Resource Partnership we look at how we can improve waste management in Kent, the KJMWMS form the foundations of this work.

RECOMMENDATIONS:

1. To receive and note report C/18/59.
2. That Members consider the refreshed KJMWMS objectives and policies 2018/19 to 2020/21 as at Appendix 2 and adopt these as being the policy for this Council.

BACKGROUND

- 1.1 The 13 Kent Councils (12 Kent Districts and the County Council) who form the Kent Resource Partnership (KRP) has been in place since 2007 and is now recognised as a national peer leader in deriving firm benefits from partnership working between Councils and wider stakeholders.
- 1.2 The elected Members with responsibility for recycling and waste services form the KRP Members Board. Directors and Heads of Service form the KRP Officers Advisory Group. Each group meets three times a year to take forward all policies and issues relating to the 13 Councils recycling and waste functions.
- 1.3 The original KJMWMS was first adopted in 2007. The strategy sets out how Kent would manage its resource materials and household waste up to 2021. This was refreshed in 2012/13 with a view to refreshing the strategy again in 2016/17 if required.
- 1.4 In February 2016, the KRP Members Board agreed to delay the refresh for the following reasons:
 - KCC were developing their Waste Disposal Strategy for 2017 to 2035.
 - The European Commission had published details in December 2017 that would change the European Framework Directive 2008.
 - The current KJMWMS targets, policies and objectives remained valid up to 2020/21.
- 1.5 In February 2018 the KRP Members Board approved the consultation process to obtain views of KRP Stakeholders on the refresh of the KJMWMS. A copy of the consultation document is provided at Appendix 1.
- 1.6 On 6th July the KRP Members Board approved the refreshed strategy with a view to formally adopting the strategy by each of the 13 Councils that form the KRP.

2. THE REFRESHED KJMWMS

- 2.1 During the KJMWMS consultation period 29 responses were received. They ranged from local Parish Councils, Kent Councils and key organisations across the supply chain that the KRP have worked with over the years. All responses supported the KRPs decision to refresh its KJMWMS with the following themes:
- 2.2 **Residual Household Waste Per Household Tonnage** – Stakeholders welcomed the KRPs ambition to decrease the residual household waste tonnage across Kent. It was highlighted that one of the optimum ways to achieve this appeared to be through reduced residual waste collection frequency or capacity. This was supported alongside the consistency in collections as outlined below. Folkestone & Hythe DC reduced its refuse collection frequency some years ago and this did impact positively on the amount of residual waste collected.

- 2.3 Following the meeting of Cabinet on the 17th October 2018, it was agreed to continue with the same recycling and waste collection methodology as presently implemented across the district when the new service arrangements start in 2021, this decision supports the refreshed strategy policies.
- 2.4 **Landfill Performance** – Stakeholders noted the significant improvement to Kent's landfill performance where in 2012/13 performance was recorded at 21% and in 2016/17 it was recorded at 2.8%. Stakeholders challenged the KRP to consider being more ambitious with its target given its high performance in recent years though no stakeholder went as far as saying the KRP should look to achieve zero waste to landfill. One stakeholder suggested a 2% target might be more challenging for the partnership.
- 2.5 **On the Go Recycling** – Stakeholders highlighted 'on the go' recycling as a key area for development and agreed this approach needed to be collaborative with the supply chain. It was also highlighted that policy 1.5 could be strengthened and reflect the role that 'on the go' recycling has on reducing litter too. As a starting point, it was suggested it might be best to focus on areas of high footfall or busiest areas e.g. towns, beaches etc.
- 2.6 **Food Recycling** – Stakeholders reflected how policy 2.3 would reinforce the KRPs recycling ambitions up to 2020 and beyond. This has proven to be the case already in Kent with the majority of Kent Councils already (or expected to) offer a separate food recycling service to its residents.
- 2.7 **Consistency in Collections & Quality Recycling** – Stakeholders highlighted how providing consistent recycling and waste services can result in high quality recyclates as proven in Kent. Stakeholder's wish for this approach to be continued as the consistency in collections would likely attract future investment and infrastructure in Kent and the South East.
- 2.8 Folkestone & Hythe DC changed to one of the preferred collection methods in WRAPs framework for greater consistency in household recycling in England in 2011, when the enhanced recycling and waste collection service was introduced. Along with the other three East Kent authorities of Canterbury, Dover and Thanet, Folkestone & Hythe are used as a positive case study within WRAPs framework, highlighting that collections are consistent across East Kent.
- 2.9 **Transition to Other Metrics** (as opposed to traditional weight based targets) – Stakeholders welcomed the KRPs proactive approach to research alternative metrics on waste and resource efficiency in Kent. There was a particular sub-theme focused on using carbon targets, further work is also being explored nationally. It was therefore highlighted that the KRP may wish to reference this in its refreshed KJMWMS, though it is thought that it would be prudent to wait upon further guidance when the Resource & Waste Strategy is published by Defra in December 2018.
- 2.10 **EU Circular Economy Package & National Legislation** – Stakeholders highlighted the value for the KRP to align with key policies such as the EU

Circular Economy Package, 25 Year Environment Plan and imminent Resource & Waste Strategy. In addition, to maintain a flexible approach to other potential changes that may come from Extended Producer Responsibility (EPR) reform, Deposit Return Schemes (DRS), single use plastic charges etc.

2.11 Taking account of these themes, at Appendix 2 is the refreshed KJMWMS.

3. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

3.1 Legal Officer's Comments (DK)

There are no legal implications arising directly out of this report.

3.2 Finance Officer's Comments (RH)

There are no costs therefore no financial implications.

3.3 Diversities and Equalities Implications

There are no equalities implications arising from this report.

4. CONTACT OFFICERS AND BACKGROUND DOCUMENTS

Councillors with any questions arising out of this report should contact the following officer prior to the meeting

Mandy Pile, Waste Services Manager
Telephone: 07740560939
Email: mandy.pile@folkestone-hythe.gov.uk

Appendices:

Appendix 1: KJMWMS Consultation Document

Appendix 2: Refreshed KJMWMS 2018/19 to 2020/21

Kent Resource Partnership

Consultation on refreshing the 'Kent Joint Municipal
Waste Management Strategy' (KJMWMS)

Views welcome by 5pm, Friday 27 April 2018.



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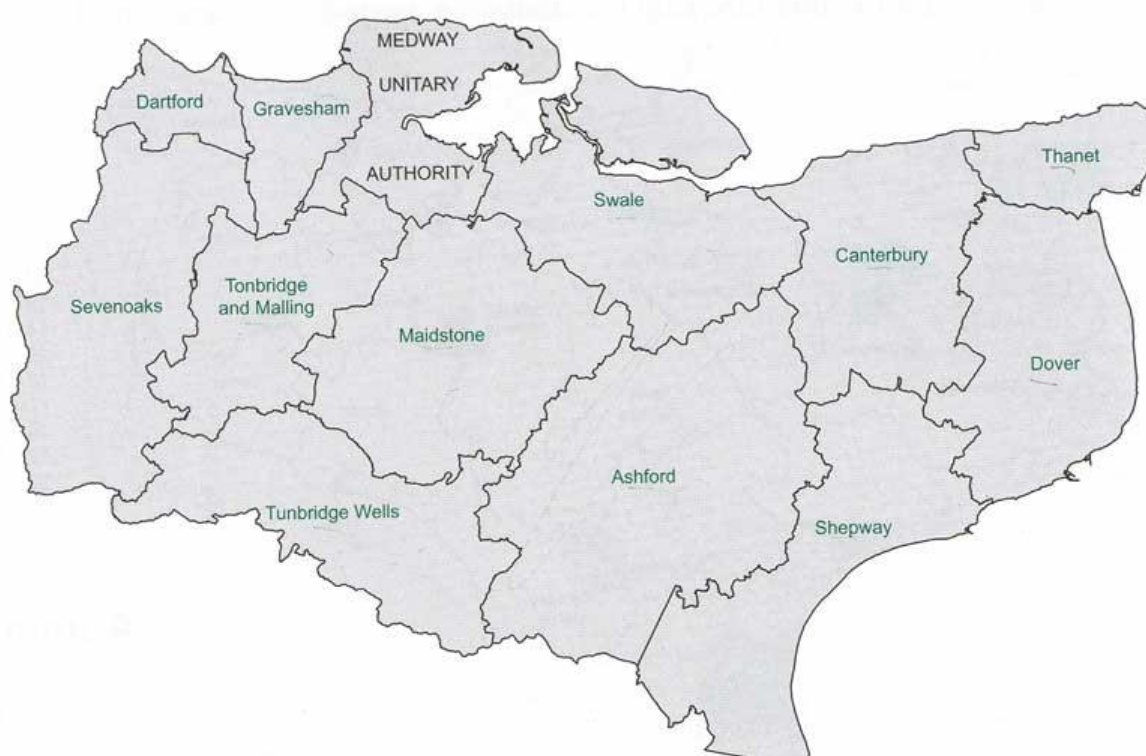
Background

The Kent Resource Partnership (KRP) consists of the 13 Kent councils.

These are (in alphabetical order): - Ashford Borough Council, Canterbury City Council, Dartford Borough Council, Dover District Council, Gravesham Borough Council, Kent County Council, Maidstone Borough Council, Sevenoaks District Council, Shepway District Council, Swale Borough Council, Thanet District Council, Tonbridge & Malling Borough Council and Tunbridge Wells Borough Council.

The purpose of the KRP is to deliver the following three strategic objectives: -

- Deliver the Kent Joint Municipal Waste Management Strategy (KJMWMS). This KJMWMS was adopted in 2007 to manage Kent's municipal waste. It was then refreshed in 2012/13 to cover the period up to 2020;
- Deliver financial and performance benefits to Kent taxpayers; and manage risks to finance and performance as appropriate; and
- Contribute to, and set a national lead, in delivering projects that manage supply chain issues in the leanest and most effective ways; securing value from discarded materials; and proactively identifying innovation and excellent practices.



Why do we need to refresh the KJMWMS?

The KJMWMS was last refreshed in 2012/13. Since then, the landscape of resource and waste management has evolved further with there being a greater appreciation on the value and quality of materials we collect and dispose of. Whilst the current KJMWMS priority areas remain relevant and important, the KRP have made progress in a number of areas ahead of schedule with some aspects of the KJMWMS now out of date. The KRP therefore feels it is timely to refresh its KJMWMS up to 2020/21 with a full strategy review to take place in 2021/22.

Why refresh the KJMWMS now?

As mentioned above, the KJMWMS was last refreshed a number of years ago with the KRP making progress in a number of areas. KRP Members strategically held off refreshing the KJMWMS until this year as the previous year saw progress made on the ‘Kent Waste Disposal Strategy 2017 – 2035’, led by Kent CC. The overarching aim was to dovetail strategies from the County, along with the partnership.

The timing also supports a proactive approach since the agreement on the Waste Framework Directive (which forms a major part of the Circular Economy Package); the publication of the Government’s 25 Environment Plan and the Resource & Waste Strategy, due later this year.

Who is expected to respond to this consultation?

Any individual or organisation may wish to respond to this consultation – we welcome all views. Over a number of years, the KRP has had a positive track record with working with a wider range of stakeholders across the resources sector and supply chain. The type of consultees who may choose to respond are, but not limited to the following: - packaging designers & producers; retailers; waste management companies; reprocessors; Local Government; Government; environmental groups & charities etc.

As a consultee, what would you like views on?

Earlier in the year, KRP Members & Senior Officers took part in a workshop that provided an early opportunity to scope the refresh of the KJMWMS and consider the longer-term strategic direction. To support consultees, the draft KJMWMS is broken down section by section from pages 6 to 10. This includes a narrative as to how the KRP have fared since the last refresh in 2012/13, along with suggested wording for each section. As a stakeholder to the KRP, we welcome your views on the overarching vision, strategy mission statement and policies & policy objectives.

Where can I find the draft KJMWMS?

To support consultees with their response, the draft KJMWMS is also available in its entirety within this document at pages 11 to 13.

Where can I find the current KJMWMS?

To support consultees with their response, the current KJMWMS is also available within this document at pages 14 and 15.

Where can I find further information on the KRP?

The KRP has plenty of supporting information available on its web pages within Kent CC's website. The helpful web link is - www.kent.gov.uk/krp. Partnership performance from 2012/13 to 2016/17 is also available within this document at pages 16 and 17. If there were something specific, you would wish to know about the KRP, please email Paldeep Bhatti, KRP Manager on Paldeep.bhatti@kentrp.org.uk.

Who do I send my response to, and in what format?

It is encouraged for consultees to submit their responses to Paldeep Bhatti, KRP Manager by email to Paldeep.bhatti@kentrp.org.uk. To be considered, consultee responses should have name of sender, contact details, and organisation represented as appropriate. So long as the layout of your email (and any attachment) is clear on how responses relate to the issues raised in the consultation, the format is of your personal choice.

Should you wish to receive this consultation document in any alternative formats, please contact Paldeep Bhatti, KRP Manager.

What are the timescales?

The immediate timescale is for views from consultees to be received by no later than **5pm, Friday 27 April 2018**. The main timescales leading to adoption of the refreshed KJMWMS by the 13 Kent councils are -

- 19 March to 27 April: Consultation with stakeholders. (6 weeks)
- 30 April to 31 May: KRP staff to draft an updated KJMWMS, based upon consultation responses received from consultees.
- June & July: The updated KJMWMS to be provided to KRP Members & Officers for approval at the KRP meetings scheduled in the summer.
- July onwards: Each of the 13 Kent councils to adopt the updated KJMWMS via respective decision-making bodies as appropriate.

Overarching Vision and Strategic Mission Statement

Since the KJMWMS was last refreshed in 2012/13, the partnership has continued to build on its successes and reputation as a leading resource partnership. This has included a name change from the 'Kent Waste Partnership' to the 'Kent Resource Partnership'. At the time, the name change was much welcomed by the industry, and included positive support from Defra, WRAP, and Resource Association, CIWM colleagues amongst others. The name change also signalled that the 13 Kent councils – and its residents – saw its 'waste' as valuable resources.

The KRP wishes to continually evolve and achieve further positive action – a key part of this could see the KRP support future thinking through ongoing research and evidence that facilitates the transition into a circular economy for Kent.

As built upon in previous years, the KRP will continue to focus on both the quantity and quality of its resources. Taking on board whole service costs across the two tier arrangement in Kent, we will also continue to provide the best possible value for money service to the Kent taxpayer.



With this in mind, we welcome your thoughts on the draft overarching vision for the KRP, along with the draft strategic mission statement below:-

The Kent Resource Partnership (KRP) will support the transformation of Kent into a circular economy, where the value of material resources flowing into and through the region are retained, generating employment, skills and training opportunities, and realising wider economic, environmental, health and wellbeing benefits for the local and regional community and beyond.

We are committed to delivering efficiency and quality in our resource management and waste services, with focus on: -

- Maximising the 'value' of resources that we manage from households, in terms of realising the social, environmental and economic opportunities;
- Providing the best possible value for money service to the Kent taxpayer, taking into account whole service costs;
- Realising opportunities to improve services now and in the future through engagement, collaboration and working in partnership with the supply chain; and
- Supporting future thinking through ongoing research and evidence that will facilitate the transition into a circular economy for Kent.

Policies & Policy Objectives

1. Maximising the Value of Resources

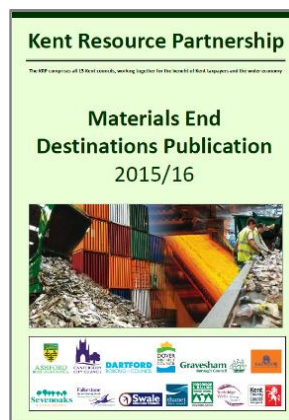
Since the last time the KRP refreshed the KJMWMS, it has achieved the following performance improvements: -

- **Kent residual household waste per household** – 598.6 tonnes was recorded in 2012/13. Over the years, this has generally decreased year on year and in 2016/17, was recorded at 567.0 tonnes.
- **Kent overall recycling & composting rate** – 41.0% of Kent's household waste was recycled & composted in 2012/13. Over the years, this has seen progress – with a degree of variation – and in 2016/17 was recorded at 46.3%.
- **Diversion from landfill** – 21.0% of Kent's municipal waste was sent to landfill in 2012/13. Over the years, this has seen a significant improvement and in 2016/17, with as little as 2.8% was sent to landfill.

The KRP were also early adopters of the Resource Association's End Destinations of

Recycles Charter', along with Somerset Waste Partnership and Northern Ireland's Arc21. Since 2011/12, the KRP has annually published where Kent's materials end up whether in Kent; in the UK or sent abroad.

The latest publication for 2015/16, reflects just over 713,000 tonnes was handled by the 13 Kent councils. 92% of Kent's materials was processed within the UK, with just under 8% sent abroad for treatment. Of this 92% more



than 4 tonnes out of every 5 was handled within the County, keeping transport and environmental costs low. Full publication details, along with past publications, can be found [here](#).

With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 1.1 Up until 2020/21, the KRP will achieve a year on year reduction to its Kent-wide residual household waste per household (kg/h'hold) tonnage. [Note: measured using the ex NI191 as published by Defra's waste statistics annually].
- 1.2 By 2020/21, the KRP will recycle and compost at least 50% of household waste tonnage. [Note: measured using the ex NI192 as published by Defra's waste statistics annually].
- 1.3 By 2020/21, the KRP will ensure no more than 5% of Kent's municipal waste ends at landfill. [Note: measured using the ex NI193 as published by Defra's waste statistics annually].
- 1.4 By 2020/21, the KRP will develop a joint approach to facilitate the procurement of third sector/reuse providers/charities in managing and delivering a reuse service for bulky waste.
- 1.5 The KRP will explore the possibility of implementing recycling on-the-go initiatives, and other similar activities aimed at recovering resources. Additionally the KRP will look to engage and work with the supply chain to deliver recycling on-the-go in key areas.
- 1.6 The KRP will publish its Materials End Destinations Publication on an annual basis and continue its transparent approach to reflect where all material resources end up.

Policies & Policy Objectives

2. Value for Money for Kent Taxpayers

Over the years, the KRP have been successful in achieving value for money when delivering its recycling, waste and street cleansing services to its taxpayers. Leading this success has been Mid and East Kent's joint waste contracts – both receiving national recognition at the iESE awards in 2014 and 2015 respectively. Both projects were also



highlighted as a case study for the waste collection consistency framework, led by WRAP in 2016. (web link [here](#))



The KRP have also worked jointly to tackle litter, fly-tipping and other enviro-crimes across the County. This has included participating in national anti-litter campaigns as well as begin to build strategic relationships with Highways England, Environment Agency, Kent Police and others.

With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 2.1 The KRP will deliver value for money to Kent residents by maximising joint service delivery opportunities between its councils; cross-boundary working and ensuring all opportunities to realise economy of scale savings through procurement exercises are delivered.
- 2.2 The KRP will continue to build on its reputation as a leading resource partnership and work with the supply chain to deliver research projects, services and campaigns. As with previous successes, the KRP will continue to seek external funding opportunities, where possible.
- 2.3 The KRP will retain its focus on food waste as a priority waste stream and support, through the sharing of good practice and identification of joint opportunities, separate collection for discarded food waste on a weekly basis for all residents by 2020/21 where possible.
- 2.4 The KRP will develop a joint approach to tackling littering, fly-tipping and other related enviro-crimes which would be underpinned by creating a culture of sharing high quality intelligence within the KRP and with others where appropriate e.g. Highways England, Environment Agency, Kent Police, neighbouring local authorities and others.
- 2.5 The KRP will facilitate the sharing of resources both in terms of communication campaigns linked to priority actions and focus areas, and in terms of ensuring local intelligence and information can be shared across the County.
- 2.6 The KRP will support its councils in ensuring first class health and safety standards are maintained across the County. This includes employees (& potential employees) have the skills, training and competencies to meet the increasingly technical requirements of the resource management and waste sector.

Policies & Policy Objectives

3. Engagement, Collaboration and Partnership Working

The KRP continues to listen, engage and work with key organisations across the supply chain. Over the years, the KRP have established and built upon strategic relationships with the likes of Defra, WRAP, LARAC, NAWDO, Resource Association, Recoup, Marks & Spencer Plc, Alupro, INCPEN and others. A positive consequence of this has seen the KRP secure external funding to the value of just over £900,000 to support local campaigns and other activities.

In 2015/16, the KRP was successful in gaining just over £110,000 to support 'Recycle Now' communications - £70,000 was funded by WRAP, £30,000 by Alupro and £10,000 from Marks & Spencer plc – this was supplemented by £60,000 from the KRP's own projects budget. The campaign included three separate Kent-wide leaflet deliveries which encouraged plastics and metals recycling, new vehicle livery along with communications to residents via their websites and social media platforms.



Last year saw the KRP publish its Annual Report for 2016/17. The report highlighted the KRP's progress on its activities as well as reflect over 731,000 tonnes of household discarded material was handled in Kent – 46% sent for recycling, just under 51% to energy and the remainder to landfill. The total cost of waste resource management across the KRP was just under £98 million – that averaged £155 per household per year or just £2.99 a week per household. Another £16 million was invested in keeping Kent clean.

With this in mind, we welcome your thoughts on the following draft policies and policy objectives:-

- 3.1 The KRP will identify opportunities for joint working and realise greater efficiency savings. This to be achieved by maximising on economies of scale and implementing good practice across all aspects of its resource management and waste services, in partnership with both its own councils and through developing new relationships across the supply chain.
- 3.2 The KRP will continue to maximise engagement with national and local government and those operating across the supply chain, and wider industry bodies through representation on forums, networks, working groups, and through its own Annual Conference.
- 3.3 The KRP will produce an Annual Report that reflects the focus and priorities of the previous financial year in delivering the KJMWMS, and any other activities within its remit.
- 3.4 The KRP will maintain a publically available Operating Framework that defines its scope, remit and procedures; review its continued operation at least in 2019 and 2024, or any other times as agreed by the KRP.
- 3.5 The KJMWMS will be fully reviewed in 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

Policies & Policy Objectives

4. Future Thinking

The KRP recognises this consultation process is a refresh on its KJMWMS taking the partnership up to 2020/21 – it is then planned for a full review to take place from 2021/22 that considers the KRP's medium to long term strategic direction.

To support a smooth transition to this full review in 2021/22, the KRP wishes to take a proactive approach to identify what may be on the horizon for us as a resource partnership, as well as consider what else

could be taken forward now, and over the coming years.

One of the 'hot topics' could include the recent debates on the current metrics used across the resource and waste industry i.e. moving away from the tradition weight based targets. The KRP welcomes and supports any research that provides the resource and waste industry with a fairer measuring tool and one that focuses on the quality and value of resources.



With this in mind, we welcome your thoughts on the following policies and policy objectives:-

- 4.1 The KRP will research activities that will provide an evidence base to enable a more detailed review of the KJMWMS from 2021/22 onwards. This may include focus on:-
- Exploring the possibility of extending the partnership and reviewing potential opportunities for greater cross-boundary working;
 - Considering requirements to secure infrastructure to enhance and develop the network of local resource management and waste facilities. This may include the development of consistent collection specifications across all councils as a means to attract future investment and infrastructure.
 - Developing other metrics and means to focus on quality and value of resources as opposed to traditional weight based targets; and
 - Target material streams and/or specific sectors in order to identify and implement management options within a more circular context.

Kent Joint Municipal Waste Management Strategy (KJMWMS)

Draft Strategy

2018/19 to 2020/21

Overarching Vision	
The Kent Resource Partnership (KRP) will support the transformation of Kent into a circular economy, where the value of material resources flowing into and through the region are retained, generating employment, skills and training opportunities, and realising wider economic, environmental, health and wellbeing benefits for the local and regional community and beyond.	
Strategy Mission Statement	
We are committed to delivering efficiency and quality in our resource management and waste services, with focus on: - <ul style="list-style-type: none">• Maximising the ‘value’ of resources that we manage from households, in terms of realising the social, environmental and economic opportunities;• Providing the best possible value for money service to the Kent taxpayer, taking into account whole service costs;• Realising opportunities to improve services now and in the future through engagement, collaboration and working in partnership with the supply chain; and• Supporting future thinking through ongoing research and evidence that will facilitate the transition into a circular economy for Kent.	
Policies & Policy Objectives	
1.	Maximising the Value of Resources
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1.6	The KRP will publish its Materials End Destinations Publication on an annual basis and continue its transparent approach to reflect where all material resources end up.

2.	Value for Money for Kent Taxpayers
2.1	The KRP will deliver value for money to Kent residents by maximising joint service delivery opportunities between its councils; cross-boundary working and ensuring all opportunities to realise economy of scale savings through procurement exercises are delivered.
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3.	Engagement, Collaboration and Partnership Working
3.1	The KRP will identify opportunities for joint working and realise greater efficiency savings. This to be achieved by maximising on economies of scale and implementing good practice across all aspects of its resource management and waste services, in partnership with both its own councils and through developing new relationships across the supply chain.
3.2	The KRP will continue to maximise engagement with national and local government and those operating across the supply chain, and wider industry bodies through representation on forums, networks, working groups, and through its own Annual Conference.
3.3	The KRP will produce an Annual Report that reflects the focus and priorities of the previous financial year in delivering the KJMWMS, and any other activities within its remit.
3.4	The KRP will maintain a publically available Operating Framework that defines its scope, remit and procedures; review its continued operation at least in 2019 and 2024, or any other times as agreed by the KRP.
3.5	The KJMWMS will be fully reviewed in 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

4.	Future Thinking
4.1	<p>The KRP will research activities that will provide an evidence base to enable a more detailed review of the KJMWMS from 2021/22 onwards. This may include focus on:-</p> <ul style="list-style-type: none"> • Exploring the possibility of extending the partnership and reviewing potential opportunities for greater cross-boundary working; • Considering requirements to secure infrastructure to enhance and develop the network of local resource management and waste facilities. This may include the development of consistent collection specifications across all councils as a means to attract future investment and infrastructure. • Developing other metrics and means to focus on quality and value of resources as opposed to traditional weight based targets; and • Target material streams and/or specific sectors in order to identify and implement management options within a more circular context.

Kent Joint Municipal Waste Management Strategy (KJMWMS)

Current Strategy

2012/13 to 2020/21

Objectives	
1	Deliver the best possible outcomes on materials handled by the KRP from household and other appropriate sources.
2	Deliver the best possible value for money to Kent taxpayers taking account of whole service costs paid through Council Tax.
3	Secure the best possible outcomes through effective partnership working among the 13 Kent councils, through the SE7 Project, with government, and across the supply chain.

Policies	
1. Materials Security and Resource Efficiency	
1a	By 2015/16 the KRP will reduce household waste arisings by at least 5% (based on 2010/11 levels); recycle/compost at least 45% and send no more than 10% to landfill.
1b	By 2020/21 the KRP will reduce household waste arising by at least 10% (based on 2010/11 levels); recycle/compost at least 50% and send no more than 5% to landfill. Our ambition is to get as close to zero untreated waste to landfill as possible.
1c	The KRP will work with the government, the SE7 Project, and others to develop and deliver a waste reduction plan including practical measures to help achieve policies 1a and 1b.
1d	The KRP will take account of the need for the right quality of recyclates for the right end uses as included with the revised Waste Framework Directive and transposition into UK legislation.
1e	The KRP will continue its high performance in minimising the use of landfill. The KRP will assist householders to maximise the amounts they recycle and re-use, and avoid putting the following items into residual waste bins: paper, cardboard, glass, metals, wood, plastics, textiles, waste electricals, batteries and food.
2. Value for Money for Kent Taxpayers	
2a	The KRP will continue its existing efforts to deliver value for money to Kent residents by means of: optimising services financially and environmentally; joint service delivery opportunities between councils; cross-boundary working; economy of scale through procurement exercises; and, securing funding from external bodies.
2b	The KRP aspires to put in place separate collections of discarded food for composting on a weekly basis in all districts by 2020; and in at least 8 of the 12 districts by 2015/16 (separate weekly collections) and 10 of the 12 districts (including existing fortnightly collections).
2c	Communications and operational activities will be coordinated so that Kent taxpayers gain the best possible value from the investment of their Council Tax payments into local services.
2d	All eligible Kent councils will sign up to the new generation of household and business 'Recycling and Waste Collection Commitments' and seek to uphold these continually.

3. Supporting Kent's Interests	
3a	The KRP will seek innovations to ensure future services provide the Kent taxpayer with the best value for money. These include exploring the feasibility of collections from commercial premises (particularly SMEs); cross country working on HWRCs, materials and infrastructure (such as SE7 Project); and cross sector working with retailers, brands, reproducers and others.
3b	The KRP will continue its record of influencing the government's policies and laws to protect Kent taxpayers' interest whether by means of responses to consultations, development of Responsibility Deals and appropriate legislation; and securing support from wider audiences on issues of importance to us.
3c	The KRP will promote good practice in relation to health and safety; streetscene effectiveness (including enforcement and behaviour change); and value for money (including unit costs and asset effectiveness).
3d	The KRP will maintain a publicly available Operating Framework that defines its scope, remit and procedures; and review its continued operation at least in 2015 and 2019.
3e	The KRP will continue to produce an Annual Report that outlines the work of the previous financial year in delivering the Kent Joint Municipal Waste Management Strategy and any other activities within its remit.
3f	The Kent Joint Municipal Waste Management Strategy will be refreshed in 2016/17 and 2021/22; or at any other times as agreed by the KRP; or in accordance with any changes in legislation relating to such strategies.

Partnership Performance (2012/13 to 2016/17)

To support stakeholders with their consultation responses, on the next few pages include the partnership's performance from 2012/13 to 2016/17. If you have any questions – Paldeep Bhatti, KRP Manager may be able to help. Contact details on page 13.

Kent Resource Partnership - Waste Statistics

Kent's Household Waste Statistics



Year	2012/13	2013/14	2014/15	2015/16	2016/17
Kent's Waste Growth	-4.0%	1.3%	2.5%	0.2%	2.2%
HWRC Recycling Rates (incl. rubble)	71.9%	72.1%	72.4%	69.4%	70.0%
HWRC Recycling Rates (excl. rubble)	64.1%	64.8%	64.5%	61.8%	63.0%
District Recycling Rates	35.2%	39.0%	41.8%	39.8%	41.8%
County Recycling Performance	41.0%	43.6%	45.6%	44.1%	46.3%

HWRC - Household Waste Recycling Centres

Kent County Council

Waste Management - National Indicators Monitoring Statement

(data from WasteDataFlow and KCC Database - italics indicate data is provisional)

National Performance Indicator : 191 - Residual Household Waste per Household (kg/h'hold)

	2012/13 Actuals (kg/hh)	2013/14 Actuals (kg/hh)	2014/15 Actuals (kg/hh)	2015/16 Actuals (kg/hh)	2016/17 Actuals (kg/hh)
Ashford Borough Council	695.2	438.7	350.6	370.40	354.31
Canterbury City Council	473.4	433.6	425.0	465.24	460.07
Dartford Borough Council	620.9	626.0	598.6	618.46	634.32
Dover District Council	339.1	364.6	373.7	394.36	374.82
Gravesham Borough Council	554.7	567.4	497.7	483.92	512.20
Maidstone Borough Council	424.5	443.4	424.2	441.52	420.70
Sevenoaks District Council	582.6	589.5	596.3	596.13	567.35
Shepway District Council	435.6	442.7	416.4	413.97	422.13
Swale Borough Council	560.4	519.5	491.3	520.00	498.63
Thanet District Council	502.1	473.1	468.9	483.85	475.75
Tonbridge and Malling Borough Council	539.3	553.8	556.7	568.99	563.06
Tunbridge Wells Borough Council	512.1	526.9	515.8	523.23	479.20
County Wide Total	598.6	580.0	567.3	584.50	567.00

National Performance Indicator : 192 - Percentage of Household Waste Recycled and Composted

	2012/13 Actuals	2013/14 Actuals	2014/15 Actuals	2015/16 Actuals	2016/17 Actuals
Ashford Borough Council	11.9%	41.9%	55.3%	53.1%	55.0%
Canterbury City Council	42.9%	48.5%	48.4%	43.2%	44.4%
Dartford Borough Council	27.0%	26.6%	27.6%	25.6%	25.2%
Dover District Council	45.4%	44.2%	42.4%	41.7%	44.7%
Gravesham Borough Council	24.5%	24.5%	34.2%	35.0%	34.5%
Maidstone Borough Council	45.4%	46.6%	49.1%	47.8%	49.9%
Sevenoaks District Council	32.3%	32.8%	33.4%	31.9%	38.3%
Shepway District Council	45.8%	44.6%	47.6%	44.0%	42.5%
Swale Borough Council	32.2%	34.2%	40.3%	36.9%	41.6%
Thanet District Council	26.8%	30.3%	33.9%	31.6%	33.8%
Tonbridge and Malling Borough Council	43.3%	43.1%	42.4%	41.5%	42.5%
Tunbridge Wells Borough Council	46.0%	46.3%	46.7%	45.6%	49.1%
County Wide Total	41.0%	43.6%	45.6%	44.1%	46.3%

National Performance Indicator : 193 - Percentage of Municipal Waste sent to Landfill

	2012/13 Actuals	2013/14 Actuals	2014/15 Actuals	2015/16 Actuals	2016/17 Actuals
County Wide Total	21.0%	18.2%	11.1%	6.5%	2.8%

Further Information & Contact Details

KRP Members Board and senior managers (as at time of distribution): -

Ashford BC	Cllr Clair Bell	Tracey Butler
Canterbury CC	Cllr Neil Baker	David Ford
Dartford BC	Cllr Steve Brown	Sheri Green
Dover DC	Cllr Nick Kenton	Roger Walton
Gravesham BC	Cllr Alan Ridgers	Nick Brown
Kent CC	Cllr Mike Whiting Cllr Michael Payne	David Beaver
Maidstone BC	Cllr John Barned	Jennifer Shepherd
Sevenoaks DC	Cllr Matthew Dickins	Richard Wilson
Shepway DC	Cllr Rory Love Cllr Stuart Peall	Roger Walton
Swale BC	Cllr David Simmons Cllr Sue Gent	Martyn Cassell
Thanet DC	Cllr Rosanna Taylor-Smith	Gavin Waite
Tonbridge & Malling BC	Cllr David Lettington Cllr Jill Anderson	Robert Styles
Tunbridge Wells BC	Cllr Ronen Basu	Gary Stevenson

Website: www.kent.gov.uk/krp

For general enquiries or if in doubt as to whom to contact for any of the 13 councils:

Paldeep Bhatti, Kent Resource Partnership Manager,

c/o Sevenoaks District Council,

Argyle Road, Sevenoaks, Kent, TN13 1HG,

Tel: 01732 227128

Email: paldeep.bhatti@kentrp.org.uk

Published by the Kent Resource Partnership on behalf of the KRP's constituent councils: -

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Publication Date: March 2018

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Kent Joint Municipal Waste Management Strategy (KJMWMS)

2018/19 to 2020/21

Overarching Vision	
The Kent Resource Partnership (KRP) will lead the transformation to a circular economy, where the value of material resources flowing into and through Kent are retained, generating employment, skills and training opportunities, and realising wider economic, environmental, health and wellbeing benefits for the local and regional community and beyond.	
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2.	Value for Money for Kent Taxpayers
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4.	Future Thinking
4.1	<p>The KRP will research activities that will provide an evidence base to enable a more detailed review of the KJMWMS from 2021/22 onwards. This would include focus on:-</p> <ul style="list-style-type: none"> • Aligning with key policies such as the EU Circular Economy Package, 25 Year Environment Plan and the imminent Resource & Waste Strategy. In addition, to maintain a flexible approach to other potential changes that may come from Extended Producer Responsibility (EPR) reform, Deposit Return Schemes (DRS), single-use plastic charges etc. • Exploring the possibility of extending the partnership and reviewing potential opportunities for greater cross-boundary working; • Considering requirements to secure infrastructure to enhance and develop the network of local resource management and waste facilities. This may include the development of consistent collection specifications across all councils as a means to attract future investment and infrastructure. • Developing other metrics and means to focus on quality and value of resources as opposed to traditional weight based targets; and • Target material streams and/or specific sectors in order to identify and implement management options within a more circular context.

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